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# Research Paper

# A Preliminary Study on Accident Rate in the Workplace through Occupational Safety and Health Management in Electricity Service

Amirrudin Abdul Aziz<sup>1</sup>, Mohd Esa Baruji<sup>1</sup>, Mohammad Noorizzuddin Nooh<sup>2</sup>, Siti Nazhatul Marina Mior Iskandar Shah<sup>1</sup>, Norsyahidah Mohammad Yusof<sup>3</sup>, Nik Fadhilah Nik Him<sup>1</sup>

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ABSTRACT:- In order to reduce accident rate in industry, effective Occupational Safety and Health (OSH) program is necessary to be established in order to achieve a developed country status. Therefore, the objective of this paper is to identify the level of OSH compliance among Small and Medium Enterprises (SMEs) involved in the electricity sector. The methodology of this paper is through quantitative research on 212 respondents of contractors in this sectors. The general findings of this paper shows that the communication and safety reports are the main cause behind workers' non-compliance with OSH in the workplace. Analysis results also indicate that there are significant relationships between OSH risk management and communication, as well as safety reports and the level of OSH compliance. Overall, the regression analysis indicates that the main cause that affect electricity contractors' in OSH legal compliance is the lack of external communication between main contractor and sub-contractor for the implementation of OSH programs.

**Keywords:-** Electricity service, occupational safety and health management, legal compliance, small and medium enterprises, communication.

# I. INTRODUCTION

In the utility sector (telecommunication, electricity, gas and water) many fatal accidents that occur involves contractors who are working on projects obtained from the main contractors. Most of these companies are categorized as Small and Medium Enterprises (SMEs) that are forced to compete in obtaining business opportunities. In ensuring their business survival, many of them take for granted and ignored OSH aspect in their work activity (DOSH,2012).

The burden of work-related injuries and illnesses is widely discussed in the media, and yet, the real numbers are not accurately known. According to the International Labour Organisation (ILO,2003), accidents at work and illnesses annually take some 2 million lives world-wide and they cost the global economy an estimated \$1,250,000 million US dollars.

Data from Europe (Eurostat, 2009) give account of around 4 million people injured at work resulting in more than 3 days of absence from work, occurred in the EU-15 in 2005, despite these numbers also represent a significant decreasing trend. This Eurostat (2009) report contains the first detailed analysis of causes and circumstances of accidents at work in the European Union (EU). It does not give information on costs and economic aspects, but it is known that Small and SMEs represent the bulk of the problem. The European Agency (EU-OSHA, 2011a) acknowledges for the "old" EU-15 member-states nearly 19 million SMEs,

<sup>&</sup>lt;sup>1</sup>Consultation, Research and Development Department, National Institute of Occupational Safety & Health (NIOSH Malaysia) Lot 1, Jalan 15/1, Section 15, Bandar Baru Bangi, Selangor Darul Ehsan.

Email: siti.nazhatul@niosh.com.my Phone: +603- 87692200 Faks: 03- 89269842

<sup>&</sup>lt;sup>2</sup>Faculty of Economic and Muamalat, Universiti Sains Islam Malaysia (USIM), 71800, Bandar Baru Nilai. Malaysia Email: <a href="mailto:noorrizzuddin@usim.edu.my">noorrizzuddin@usim.edu.my</a> Phone: +606-7986405 Faks:+606-7986302

<sup>&</sup>lt;sup>3</sup>Institute of Labour Market Information and Analysis (ILMIA), Ministry of Human Resources, 63000 Cyberjaya, Selangor Darul Ehsan, Malaysia

<sup>\*</sup>Corresponding Author: Amirrudin Abdul Aziz

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employing just about 75 million people; these SMEs, per se, contribute to around 82% of all occupational injuries, rising to about 90% of fatal accidents.

According to the US Energy Information Administration (2010), more than 4 billion mW of electricity is generated annually in the United States to serve more than 300 million people. This electricity is transmitted for consumption through electrical transmission and distribution (T&D) lines. Workers involved in the construction and maintenance of these electrical T&D lines are at extremely high risk of electrocution. Other major causes of occupational electrocutions included contact with wiring, transformers, or other electrical components (27%) and contact with the electrical current of machines, tools, appliances, or light fixtures (17%) (A. Alex, 2013).

Among all occupations, the Electrical Safety Foundation International (2010) found that construction contractors account for the highest rate of electrocutions. Within the construction trade, electricians accounted for 17% of the electrocution fatalities; construction labourers accounted for 9%; and roofers, painters, carpenters, and maintenance workers incurred a total of 7%. Behind construction, T&D line workers have the second highest electrocution rate.

The Bureau of Labour Statistics (2010a) estimated that among the 192 recorded electrocution fatalities in 2008, 53% involved T&D workers who contacted overhead power lines and the National Institute for Occupational Safety and Health (2009) documented that 80% of fatalities among linemen have occurred due to direct contact with T&D power lines. This injury rate caused the Bureau of Labour Statistics (2010b) to classify T&D line construction and maintenance as one of the most dangerous jobs in the American economy.

In Malaysia, based on the Ministry of Human Resources, the Department of Occupational Safety and Health (DOSH, 2012), reported that compared to the other sectors, the electricity wiring sector recorded the highest number of fatal accidents in 2009 and 2010, with 71 and 66 deaths of the workers respectively. Therefore, this study will focus on the electricity sector, which is main electricity contractors in SMEs categories in Kuala Lumpur and Selangor with the hope to assist workers to reduce number of accidents happen at the workplaces in future.

Based on the Energy Commission statistic from 2002 to 2010 in Malaysia electricity services, the increasing of fatal accident has occurred from 0.58 person per one million workers in 2002 to 1.57 per one million workers in 2007 and it starts decreasing to 1.32 per one million workers in 2010. Whereas, for non-fatal accident, 0.94 per one million workers population in 2002 has increased to 2.13 person per million workers in 2006. After that, a significant decline occurred in 2009 and increased again to 2.14 person per million for the year of 2010.

Hence, a specific research pertaining to the OSH practice within SME in this sector is deemed necessary. It is to examine methods for further improving the level of OSH understanding and compliance at workplace among the contractors.

#### II. LITERATURE REVIEW

The Malaysian SME industry needs to confront challenges, either the traditional one as well as the new ones. One of the challenges that needs to become fronted is the high rate of work-related accidents that occur in the workplace. The rate reflects the attitude of the workers who work in the SME industry. Evidently, SOCSO report (2010-2012) stated that 80 to 90% of work-related accidents involved workers from the SME industry.

According to Biddle (2013), during the first decade of National Occupational Research Agenda (NORA), the total number and rate per 100 full-time workers of occupational injuries declined by 33% and 39% respectively. In the second decade of NORA through 2010, the number of occupational injuries dropped from 3.9 million in 2006 to 2.9 million in 2010- a 25% decline. This paper provides the first step in identifying the burden to society by deriving the societal costs of fatal occupational injuries occurring in the U.S.

Workplace accidents are preventable if employers and their employees are more sensitive towards safety issues or have good safety behaviour (Makin & Sutherland, 1994). Effective OSH implementation will facilitate in the development of good safety behaviour. This is because the implementation of OSH regulations requires for the employers' commitment in fulfilling their employees' safety needs. The employees, on the other hand, must have the sense of responsibility to take care of their own safety.

Substantial financial resources are required to implement OSH and it is a huge investment by a company. Once a company invests its financial resources, it expects for the investment to benefit every worker in the company. In this situation, large companies have the advantage of having more workers, and thus the various OSH programs conducted can be disseminated to the other workers. It is also beneficial to the workers. As for the SMEs, OSH is seen as irrelevant because they do not have huge manpower and the implementation is not profitable to such companies. Hence, OSH seems unimportant to them (Lahm, 1997; McKinney, 2002).

Standard Operation System (SOP) intended to assist in development process of workplaces for lodges, equipment, hazardous materials, work task and process that have potential to cause danger to human or

environment and identified from risk assessment. The purpose for SOP may be identified by using hierarchy escort in hazard management procedures.

Development and the used of SOPs are an integral part of successful quality system as it provides individuals with information to do the job properly and facilitates consistency in the quality and integrity of the product or end result (OHSW&IM Procedure,2011).

The electricity industry is one of the industries in the utility sector which consists of small and medium enterprises. In this sector, task lists and restrictions will increase the knowledge on electricity safety. However, they are often not recognized and thus do not influence a person's perception. As a result, it creates ignorance towards OSH among the workers. Thus, it is very crucial for the workers to have the understanding about the importance of safety measures and the awareness that electricity accidents can occur within a split second (Kruse, 2013).

Measures such as accident preventive trainings, OSH campaigns, posters, charts and seminars must be done frequently in order to increase the awareness and attention on OSH in the workplace (Junaidi, 2004). Good OSH management system at the workplace is necessary in creating a safe work environment.

The OHSAS 18001 (Occupational Health and Safety Assessment Series) is a requirement for the OSHMS in order to facilitate the organization in taking control of OSH risks and in improving organizational performance. With regard to this matter, Malaysia via SIRIM QAS International Sdn. Bhd., together with 13 agencies worldwide, were involved as the committee (which is lead by the British Standard Institute) in the formation of OHSAS 18001 guidelines. Thus, in 1999 SIRIM started the campaign on the implementation of OHSAS 18001 among the organizations in this country. The OSHMS, which is based on the OHSAS 18001 series is more similar to The OSHMS that was specifically developed to protect the workers' welfare in terms of their safety and health. Besides that, it is also positively beneficial to the organizations that implement it (Kadir, Kadaruddin, Azhar & Muhamad, 2009).

Saksvik, Torvatn and Nytro (2003) suggest that the implementation of a systematic approach, such as the cooperation between the government and the employers, is very important pertaining to this issue. Based on this study, the SMEs' lack of financial resources to implement OSH is resolved through the provision of government subsidy, which will help them to achieve the implementation.

The initiatives of the management such as the provision of remuneration, training and investment in the environment is crucial in the successful implementation of OSH (Gilkey, Keefe, Hautaluoma, Bigelow, Herron, & Stanley, 2003; Ashill, Carruthers, & Krisjanous, 2006).

The commitment given by the management in implementing and complying with OSH regulations is more effective in raising the level of OSH awareness, as compared to isolated practices (for example, the setting of goals and penalties) which are carried out without such commitment from the management (Barling & Hutchinson, 2000). This indicates that compliance with OSH as initiated by the top management is essential for the success of OSH, and leads to their reduction in accident rates.

Ashill, Carruthers and Krisjanous (2006) stated that managerial commitment is shown through several ways, such as educating or giving training in OSH, or in rewarding and empowering workers to make decisions in the OSH field. The investment in OSH education and training will give workers the opportunity to learn the required OSH knowledge and later help them to work safely. In addition, the action of rewarding workers who report on the unsafe behaviour of their co-workers is an important aspect in the successful implementation of OSH.

Thus, SMEs management must show high level of commitment towards the implementation of OSH despite its organizational structure which generally fits just a tiny structure consisting of a managing director who often acts as a finance manager and also a human resources manager as well. Due to the small scale of the company, the increase in the number of workers will increase the company cost, thus workers are usually assigned with several job responsibilities. According to Vassie, Tomas and Oliver (2000), SMEs management spends too little time to resolve safety issues which is a widespread phenomenon in the United Kingdom and Spain.

Other researches in the industrial countries have proven that 90% of the accidents in the workplace are caused by the errors made by the workers, and only 10% are caused by the unsafe workplace condition, as well as the usage of unsuitable equipment (Fleming & Lardner, 2002). Some of the factors that cause workers to make work-related errors are lack of knowledge, lack of interest, negative attitude, unsafe behaviour and incompetency. Lack of interest is one of the most important factors which contributes to the failure in the promotional campaign plan of OSH at the workplace. The provision of education is vital in the effort to change the attitude of these type of workers from behaving riskily to behaving safely, so that they will comply with OSH regulations in the attempt to develop safe behavior (Niven, 1999; Sue, Bethman & Helen, 2004; Kamp & Krause, 1997).

Thus, this study is focus on identifying the level of OSH compliance at the workplace among the SMEs contractors in this sector and to propose for improvement action, which could indirectly reduce the rate of accident and occupational disease that create losses to the country's productivity.

#### III. METHODOLOGY

This is a cross-sectional study that examines the OSH management and its impact in reducing the number of accidents in the workplace. This study was conducted by through questionnaire—form that was constructed in order to obtain comprehensive research information. The form consists of 9 parts which are Part A: Respondents' Profile, Part B: Company's Profile, Part C: Training and Supervision (10 statements), Part D: Standard Operating Procedures (SOP) (11 statements), Part E: OSH Risk Management (11statements), Part F: Communications / OSH Report (9 statements), Part G: Managerial Commitment (5 statements), Part H: Employee Attitude towards OSH (5 statements) and Part I: Suggestions.

Besides, in field work activities, site visits to all zones which involves the distribution of questionnaires, conducting interviews and the observation of the target group in the electricity sector which involved the main contractors and the SMEs' sub-contractors were done. The respondents involved in this study were workers aged 18 years old and above and the organization was registered as contractor with electricity multinational company. There were 283 organizations until the 5<sup>th</sup> of December 2013 in the database. Krejcie & Morgan (1970) state that the increasing demand in research has created the need for efficient method in determining the required sample size. In the Small Sample Techniques article, it states the formula to easily and accurately determine the sample size. Thus, the Krejcie & Morgan (1970) formula was used to calculate the number of respondents that should be involved in the research. The calculation is as follows:

 $s = \frac{X^{2}NP(1P)}{d^{2}(N1)+(X^{2}P(1P))}$ 

#### **Indicators:**

s = the needed sample size

N = population (283)

P = the population proportion estimated at 0.5 as the magnitude will produce maximum sample size.

d = degree of maximum accuracy

 $X^2$  = the chi-square value for 1 degree of freedom at the desired confidence level of 3.841.

## Calculation:

 $s = \frac{(3.841)(283)(0.5)(1-0.5)}{(0.05)2(283-1)+3.841(0.5)(1-0.5)}$ 

= 271.75075

1.66525

= 163.19

= 212 (addition 30%)

The above formula produced the sample size (s) = 163, and an additional 30% (49) of this amount was allocated to offset the possibility of questionnaires not returned or loss of data as proposed by Israel G.D (1992). Therefore, the total number of 212 questionnaires were distributed randomly to the respondents involved which categorized as SME as defined by SME Corporation in Guideline For New SME Definition, October 2013 i.e. having more than 5 peoples or earning more than RM300,000 and having less than 75 peoples or earning below RM20 million were involved in the study. Convenience sampling method was used in which the questionnaire was given directly to the main electricity service contractor representatives. All the data obtained was analyzed using the latest version of the Statistical Package for Social Sciences (SPSS). Meanwhile, the numerical scale used in questionnaire is as follows:

Scale	1	2	3	4	5	6
Description	Strongly Disagree	Disagree	Partially Disagree	Partially Agree	Agree	Strongly Agree

#### IV. FINDINGS

A pilot study to 40 respondents only was conducted on the questionnaire questions before they can be used in the actual fieldwork. Questionnaire pilot study is a tool to ensure that the reliability and validity index of the questions achieve the range between 0.7 and 0.9 (Hair et. al. 1998) before they can be distributed to the

MANIPULATED VARIABLES	CRONBACH'S ALPHA	ITEM NO.	
Training and Supervision	0.946	10	
Safe Operating Procedures	0.961	11	
OSH Risk Management	0.966	16	
Communications & Safety Report	0.939	9	
Managerial Commitment	0.942	6	
Employee Attitude towards OSH	0.916	4	

actual respondents.

# Table. 1. Reliability and validity analysis for each statement

Based on the table 1, it can be seen that the reliability value of each manipulated variable is high; where most are within 0.9 and approaching 1.0. In conclusion, all of the statements provided could be easily understood by the respondents.

CHARACTERISTIC	N	%
<u>Sex</u>		
Male	193	91
Female	19	9
Age		
18 to 25 years	2	1
26 to 45 years	76	36
46 to 55 years	123	59
56 years and above	9	4
Job status		
Permanent	157	77
Contract	47	23
Work Experience		
1 to 10 years	145	85
11 to 20 years	23	14
More than 20 years	2	1
Level of education		
SPM	13	13
Certificate	11	11
Diploma	34	35
Bachelor degree	37	37
Master	3	3
Other	1	1

Note: n=212

# $\ \, \textbf{Table 2. Detail characteristic of respondent} \\$

Table 2 shows the characteristic of the respondents. Based on the above table, 91% (193 respondents) are male and 9% (19 respondents) are female. Besides, 59% (123 respondents) of the contractor's representatives are between 46-55 years old, which is the highest age range. This is followed by those between 26-45 years old with 36% (76 respondents). Meanwhile, the third highest age range is those aged 56 years and above, and the lowest percentage goes to the representatives aged 18-35 years. Moreover, 77% of the respondents are on permanent status, while the other 23% are on contract status.

Part Mean Score	Skewness
Training And Supervision (C)	357
Safe Operating Procedure (SOP) (D)	604
OSH Risk Management (E)	525

Communication And Safety Reporting (F)	380
Management Commitment (G)	617
Attitude Of Workers Towards OSH (H)	711

Table 3. Skewness for each statement

Table 3 shows that all sections are skewed approaching -1.0. For training and supervision section, the skewed are -0.357 . For SOP section, the skewed are -0.604 while for OSH risk management section and communication and safety reporting section, the skewed are -0.525 and -0.380 respectively. Moreover, the management commitment section and attitude of workers toward OSH section also skewed to -0.617 and -0.711 respectively. In conclusion, all of the sections above are normally distributed.

Manipulated Variables	Mean	Standard Deviation
Training and Supervision	4.72	0.81
Safe Operating Procedure	4.56	0.91
OSH Risk Management	4.56	0.91
Communication	4.61	0.85
Managerial Commitment	4.57	0.95
Attitude Of Workers Towards OSH	4.69	0.92

#### Table 4. Descriptive Analysis for each Statement

Based on the table 4, training had recorded the highest mean value of 4.72 in the aspect of occupational safety and health (OSH) legal and level of compliance issues. Similarly, the standard deviation recorded the lowest value (0.81), which means that the standard deviation for each value of the Likert Scale answered by each respondent was 0.81. The deviation rate is less and this leads to more accurate data set distribution. In conclusion, training is an important variable for workers in small and medium enterprises (SMEs) in the electricity sector; this is followed by other variables such as communication, procedures and OSH, attitude and lastly management.

# V. CONCLUSION

Based on the research findings, it is discovered that training and supervision scored the highest mean of 4.72. This shows that all of the electricity contractors have implemented the training and supervision well. Meanwhile, there are two (2) lowest aspects which are SOP and OSH Risk Management. Both scored the same mean of 4.56. Hence, the SOP and OSH Risk management should be given priority to be improved in order to enhance the level of OSH compliance among SMEs involved in the electricity sector. Based on the researchers' evaluation, this research has the potential to be further researched. It is important for the sake of finding the best method to improve the level of OSH compliance, which would reduce the rate of accidents among contractors who are involved in the electricity service.

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